The inaugural 2023 AAA-ICDR Domestic and International Life Sciences ADR Conference is a full-day event focusing on the latest trends and developments in alternative dispute resolution (ADR) in the life sciences industry. The conference will feature discussions on a variety of topics, including:

- Results from the recent survey on ADR in life sciences
- Important life sciences cases and ADR initiatives
- Industry trends regarding IP protection
- Regulatory compliance in the life sciences industry
- Product liability and supply chain issues
- Licensing and collaboration disputes

Additionally, the arbitrators’ roundtable will delve into the unique challenges that arbitrators face with life sciences cases, and faculty will provide tips about effective advocacy, complex evidence presentations, what works, and what to avoid.

The conference is an excellent opportunity for anyone involved in the life sciences industry to learn more about ADR and how to effectively use it to resolve disputes, gain expert insight, and network with other professionals.

Questions?
Please contact Luis Martinez at MartinezL@adr.org or 212-716-5833 and Michelle Skipper at SkipperM@adr.org or 704-643-8605.
## Conference Agenda

### 2023 AAA-ICDR® Domestic and International Life Sciences ADR Conference

December 7, 2023 | New York, NY

### Conference Chairs

**Oliver Armas**, AAA-ICDR® Panel Member, Partner, Hogan Lovells US LLP; New York, NY  
**James P. (JP) Duffy**, AAA-ICDR Panel Member, Partner, Reed Smith, New York, NY  
**Allen Harberg**, Vice President, Litigation & Investigations, Merck & Co., LLC; Collegeville, PA

<table>
<thead>
<tr>
<th>Time</th>
<th>Session</th>
</tr>
</thead>
<tbody>
<tr>
<td>08:00-08:45</td>
<td>Registration and Coffee</td>
</tr>
<tr>
<td>08:45-09:00</td>
<td><strong>Welcome Remarks</strong></td>
</tr>
<tr>
<td><strong>Michelle Skipper</strong>, Vice President, National Healthcare &amp; Life Sciences Lead, American Arbitration Association®, Commercial Division; Charlotte, NC</td>
<td></td>
</tr>
<tr>
<td>09:00-10:15</td>
<td><strong>Session 1: A Report on the AAA-ICDR's Concluded Survey on Life Sciences Disputes</strong></td>
</tr>
<tr>
<td></td>
<td>The International Centre for Dispute Resolution® (ICDR®) has created a Global Working Group on the Resolution of Technology, Life Sciences and IP Disputes (the “Working Group”), made up of experts in the field including in-house and external counsel, arbitrators and mediators, as well as experts. The Working Group will publish a White Paper. In addition to the expertise of its members, the White Paper draws on the knowledge obtained from the Working Group’s global survey of more than 500 participants studying the unique characteristics and broad range of international disputes raising life sciences, technology and IP issues and how arbitration and other forms of ADR can best assist parties in resolving such disputes. This session will present its initial report and survey findings followed by a panel discussion.</td>
</tr>
<tr>
<td></td>
<td><strong>Moderator:</strong> Steve Andersen, Vice President, AAA-ICDR; Salt Lake City, UT</td>
</tr>
</tbody>
</table>
|             | **Speakers:** Maria Chedid, Arnold & Porter; San Francisco, CA  
Gregory A. Litt, Skadden, Arps, Slate, Meagher & Flom LLP; New York, NY  
Kathleen Paisley, Ambos Law; Brussels |
| 10:15-10:30 | Break (Coffee/Tea)                           |
## Session 2: Arbitration of Life Sciences Disputes – Counsel’s Perspective

This panel will discuss the issues to consider when preparing for an arbitration of a life sciences dispute, including counsel’s approach to arbitrator selection, preparing for the preliminary hearing, the exchange of information, presenting technical evidence and educating the tribunal, fact and expert witness testimony, advocacy and the importance of properly knowing and understanding your tribunal. The panel will discuss their preferred approaches to these issues and the “best practices” they employ as counsel for life sciences arbitrations.

**Moderator:**
Samaa A. Haridi, King & Spalding LLP; New York, NY

**Speakers:**
Preeti Bhagnani, White & Case LLP; New York, NY
Edward J. Buthusiem, Managing Director, Berkley Research Group; Washington, DC
Thomas W. Walsh, Freshfields Bruckhaus Deringer LLP; New York, NY

## Session 3: Life Sciences Disputes and Industry Trends – In-House Counsel’s Roundtable

This panel of in-house counsel will provide their perspective on the types of disputes, developments and industry trends that they manage from the life sciences sector. Issues such as supply chain disruptions, disputes over intellectual property rights, technology transfer agreements, licensing disputes, regulatory compliance and product liability to name a few with further discussion on their approach for managing these disputes.

**Moderator:**
Oliver Armas, Partner, Hogan Lovells, US, AAA-ICDR Panel Member; New York, NY

**Speakers:**
James Holston, Executive Director, Office of General Counsel, Merck & Co., Inc.; North Wales, PA
Gordon Hwang, Global Head of Litigation and Investigations, Sandoz
Zane C. Riester, Senior Counsel, Johnson & Johnson; New Brunswick, NY

## Break (Coffee/Tea)

© 2023 American Arbitration Association, Inc.
<table>
<thead>
<tr>
<th>Time</th>
<th>Session</th>
<th>Details</th>
<th>Moderator</th>
<th>Speakers</th>
</tr>
</thead>
</table>
| 14:00-15:15      | **Session 4: Arbitration of Life Sciences Disputes – Arbitrators’ Roundtable** | This panel will delve into the unique challenges that arbitrators face when arbitrating life sciences cases, effective advocacy in life science arbitration, what works, and what to avoid. This panel will discuss the current trends and developments regarding the effective management of a life sciences arbitration including managing the exchange of information and submissions, dealing with dilatory tactics, adverse inferences, privilege issues, exploring procedural efficiencies, virtual hearings and technology. The panel will also discuss their approach to drafting the award for domestic and international enforcement. | James P. (JP) Duffy, Partner, Reed Smith, AAA-ICDR Panel Member; New York, NY | Hagit Muriel Elul, Orrick, Herrington & Sutcliffe LLP.; New York, NY  
John Fellas, Fellas Arbitration; New York, NY  
Angela Foster, Law offices of Angela Foster; North Brunswick, NJ |
| 15:15-15:30      | **Break (Coffee/Tea)**                                                  |                                                                                                                                                                                                          |                                  |                                                                                             |
| 15:30-16:45      | **Session 5: “Unlocking the Power of Dispute Resolution in Life Sciences: Your Roadmap to Swift Solutions!”** | Join us for an electrifying session where we demystify the world of dispute resolution tools and options in life sciences. Our expert panel will unveil the secrets to resolving conflicts quickly and effectively. Discover the keys to early resolution, from the use of emergency relief to mediation, and explore innovative approaches such as implementing the new AAA-ICDR’s Dispute Avoidance and Resolution Board procedures in the life sciences sector. Get ready to be equipped with a treasure trove of knowledge on the vast spectrum of dispute resolution solutions in the life sciences industry. Don’t miss this chance to empower your dispute resolution strategies! | Luis M. Martinez, Vice President, AAA-ICDR; New York, NY | Mary E. Bartkus, Special Counsel, Hughes Hubbard & Reed LLP; New York, NY  
Scott Bass, Sidley Austin LLP., New York, NY  
Alex de Gramont, Dechert LLP.; Washington, DC |
| 16:45-17:00      | **Closing Remarks**                                                      |                                                                                                                                                                                                          | Luis M. Martinez, Vice President, AAA-ICDR; New York, NY |                                                                                             |